

# Data envelopment analyses on evaluating efficiencies of satellite communication and broadcasting R&D outcomes in Korea

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## ABSTRACT

Traditionally R&D evaluation has been performed by experts who can understand the contents of the study area very well. Recently extensive application of quantitative evaluation methods have been attempted for introducing the administrative management system that poses greater importance on records and results. More objective reviews on the R&D outcomes are called for gaining public supports.

In this paper a bibliometrical analysis is to be performed to evaluate satellite communication and broadcasting public R&D outcomes for last 7 years. Data envelopment analysis method is selected for evaluating the efficiencies of multiple outputs (papers, patents, royalties, technology transfers) where multiple inputs (number of researchers and R&D expenses) are given. R&D outcomes from 22 research institutes are being compared and satellite communication and broadcasting R&D efforts turn out to be highly efficient.

**Key Words:** Data Envelopment Analysis, bibliometrical analysis, Satellite Communication and Broadcasting R&D

## 1. Introduction

Over a decade there have been lots of efforts made by ETRI in the satellite communication and broadcasting R&Ds. Their research focuses on the development of satellite communications system for communications, ocean and meteorological satellite, development of satellite and terrestrial convergence technology for internet service on high-speed mobile vehicles, development of global navigation satellite system ground station and search and rescue beacon technologies, development of 21GHz band satellite broadcasting transmission technology, development of satellite IMT-2000+ technology, development of KOMPSAT satellite MCE system and etc. It is not too much to say that ETRI R&D outcomes represent for whole nation's capabilities in those areas. By now it would be very well-timed to review their research outcomes and to examine their efficiencies in objective and quantitative

manner.

Traditionally R&D evaluation has been performed by experts who can understand the contents of the study area very well. Recently extensive application of quantitative evaluation methods have been attempted for introducing the administrative management system that poses greater importance on records and results. [4] More objective reviews on the R&D outcomes are called for gaining public supports.

In this paper a bibliometrical analysis is to be performed to evaluate satellite communication and broadcasting public R&D outcomes for last 7 years. Bibliometrics is a set of methods used to measure the outcomes versus R&D expenditure in terms of citations and patents and so on. For example citation indices of a particular author, growth rate of a special area in academic journals, response time to get published are to be quantified easily via bibliometrics. [5]

By 2007, there were three research councils which are planning, supporting and assessing

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governmental R&D institutes (In 2008, public council is merged into fundamental council, thereafter, the three councils are restructured into two councils.) They are comprised of fundamental, public and industrial science and technology areas. From 2000, each council announce annual assessment reports on the member institutes outcomes such as papers published, patents acquired, royalties and so on.

In this paper, satellite communication and broadcasting R&D outcomes are to be evaluated across the 22 governmental research institutes from the three research councils. Data envelopment analysis method is selected for evaluating the efficiencies of multiple outputs (papers, patents, royalties, technology transfers) where multiple inputs (number of researchers and R&D expenses) are given.

## 2. DEA methodology

Let's assume that Decision Making Unit (DMU) converts multiple inputs into multiple outputs and refer to any entity that is to be evaluated. DEA (Data Envelopment Analysis) measures the efficiency of any DMU by obtaining the maximum ratio of weighted outputs to weighted inputs subject to the condition that the similar ratios for every DMU be less than or equal to unity. [1]

In a mathematical form,

$$\max E_k = \frac{\sum_{r=1}^s u_r y_{rk}}{\sum_{i=1}^m v_i x_{ik}}$$

Subject to

$$\frac{\sum_{r=1}^s u_r y_{rj}}{\sum_{i=1}^m v_i x_{ij}} \leq 1 \quad (j = 1, \dots, n)$$

$$u_r \geq 0 \quad (r = 1, \dots, s)$$

$$v_i \geq 0 \quad (i = 1, \dots, m)$$

Here the  $y_{rj}$ ,  $x_{ij}$  are the known outputs and inputs of the  $j^{\text{th}}$  DMU and the  $u_r$ ,  $v_i \geq 0$  are variable weights to be determined by the solution of this problem. The indicated maximization then accords this DMU the most favorable weighting that the constraints allow.

Since DEA in its present form was first introduced in 1978, researchers in a number of fields have quickly recognized that it is an excellent and easily methodology for modeling operational processes for performance evaluations. [3] This has been accompanied by other developments. For instance, Choi[2] made an attempt to determine adequacy indices based on the DEA evaluation for basic science programs (General Research Grants, Creative Research Initiatives, Research Infrastructure Development, and Centers of Excellence) that have been granted by Korea Science and Engineering Foundation.

## 3. Data Collection

Probably data collection constitutes the most important and time consuming process in the data envelopment analysis. Two inputs, that are, number of researchers and R&D expenditures are recognized while four outputs (papers, patents, royalties, technology transfers) are identified. The annual reports issued by each three councils are different from each other, and even different from each year, too. Six common(not always, but most of the cases) input and output factors listed above are selected for efficiency evaluation. The annual reports have been available after 2000, and there are 7 years data points, thereof.

Among the 6 factors, patent and paper factors need more consideration for the analysis. Delving into the patents, there are domestic patents and international patents, and moreover there is an application for a patent or an acquisition of a patent. The papers published in SCI listed journals normally attract more preferences to the ones in non-SCI listed journals. To accommodate these situations, Choi[2] performed an AHP analysis to find out reasonable weights to derive a single value of patent factor as well as a single value of paper factor. The weights derived are as follows;

Table 1: R&D outcomes of ETRI on satellite communication and broadcasting

	year	input		output								no. of sec. l. to for		
		No. of Researchers*	expenditure (millions Won)	Patents				Papers					Royalties (millions Won)	
				Domestic (weight)		International (weight)		Scores	SCI (0.5)	ISI-SCI (0.5)	Scores			
				Appl. (0.09)	Acq. (0.39)	Appl. (0.12)	Acq. (0.69)							
Satellite Comm. & Broadcasting R&D	1990		5,056											
	1991		16,812	1	0	0	0	0.05						
	1992		16,072	0	0	0	0	0	0	1	0.2			
	1993		19,280	20	0	0	0	1.2	1	6	1.4			
	1994		26,820	27	1	7	0	2.72	0	15	6			
	1995		17,642	20	0	4	0	1.68	0	25	5			
	1996		15,025	67	5	9	2	7.52	0	89	16.5	477.0	7	
	1997		16,075	127	61	66	1	20.44	4	115	26.2	647.5	29	
	1998		9,122	75	61	12	5	16.65	2	104	22.4	128.4	5	
	1999		7,699	65	70	2	2	21.72	5	9	14.2	180.0	7	
	2000	89	5,816	16	65	1	5	12.8	7	13	29.5	101.5	5	
	2001	74	16,464	65	11	3	1	6.54	5	165	61.6	45.0	12	
	2002	74	16,922	65	12	19	2	5.5	10	197	47.4	105.0	24	
	2003	89	14,014	89	7	25	5	11.52	12	219	56.4	299.0	16	
	2004	66	16,520	9	69	40	7	21.92	10	178	40.6	291.6	12	
	2005	9	15,005	75	41	24	5	20.72	17	124	65.4	565.4	19	
2006	54	21,820	65	90	57	7	65.24	10	128	62.6	681.0	22		

(No. of researchers are to be added up to 10% more reflecting additional administrative manpower)

Patent Score = 0.06\*No. of Domestic application + 0.26\*No. of Domestic acquisition + 0.12\*No. of Int'l application + 0.56\*No. of Int'l acquisition

Paper Score = 0.8\*No. of SCI listed +0.2\*No. of non-SCI listed

The R&D outcomes of ETRI on satellite communication and broadcasting are summarized in Table 1.

While 7 DMUs (Decision Making Units) are assigned to ETRI's satellite communication and broadcasting R&D (shaded area in Table 1), there are 31 DMUs for fundamental councils, 18 DMUs for public councils, and 25 DMUs for industrial councils due to the limited data availability.

#### 4. Analysis

There will be 5 evaluation categories to compare R&D efficiencies among all the DMUs. Firstly, comparisons within the satellite communication and broadcasting (SatComm&Broad) R&Ds under the various combinations of the output factors are made. The results are shown in Table 2.

As shown Table 2, R&D outcomes in '01 turns out to be least efficient across all the output combinations while the outcomes in '00, '03, and '06 are most efficient along the whole output combinations.

Table 2: Comparison within SatComm&Broad R&D

Output combinations	Avg. efficiency	Inefficient DMUs (Index)*
All factors	0.9384	'01(.57)
Patent, paper	0.8895	'01(.50), '02(.74) '05(.99)
Patent, royalty	0.8782	'01(.50), '02(.74) '04(.91)
Paper, tech. transfer	0.9213	'01(.57), '04(.88)
Patent, paper, royalty	0.8915	'01(.50), '02(.74)

(\* 1.00 means most efficient while 0.00 means least efficient)

Secondly, R&D outcomes from SatComm&Broad and fundamental research council are to be compared. Due to the very limited data availability, only two output combinations are considered. The results are shown in Table 3.

Note that research institutes in fundamental councils tend to put more stress on papers and patents, however, SatComm&Broad efficiencies under the patent and paper output combinations are placed above the average performance.

Thirdly, R&D outcomes from SatComm&Broad and public research council are to be evaluated.

The results are shown in Table 4.

Table 3: Comparison between SatComm&Broad and Fundamental research council

Output combinations	% of efficient DMU*	% of efficient SatComm&Broad DMU(year)
Patent, paper, tech. transfer	34.2% (13/38)	71% ('00, '02, '03, '05, '06)
Patent, paper	23.7% (9/38)	28.7% ('00, '06)

(\* parenthesis denotes number of efficient DMUs over Total DMUs)

Table 4: Comparison between SatComm&Broad and Public research council

Output combinations	% of efficient DMU*	% of efficient SatComm&Broad DMU(year)
All factors	24.0% (6/25)	71% ('00, '02, '03, '05, '06)
Patent, paper	12.0% (3/25)	28.6% ('00, '06)

(\* parenthesis denotes number of efficient DMUs over Total DMUs)

In some sense, R&D objectives of SatComm&Broad and public research council are in common, i.e. they are in the middle of basic study and industrial research. As shown in Table 4, SatComm&Broad R&D outcomes are superior to those of public research council.

Fourthly, R&D outcomes from SatComm&Broad and industrial research council are to be compared. The results are shown in Table 5. Considering all the factors, SatComm&Broad R&D outcomes show highest efficiency during 4 years out of 6 years, and paper factor seems to contribute to this superiority. Research institutes from the industrial councils may not put much stress on the paper factor. However, it is noteworthy that with patent and royalty factors only, SatComm&Broad R&D activities in 2006 gain most efficiency compared to other industrial

council. Moreover, without taking into account paper factor, SatComm&Broad outcomes show far beyond superior results to others.

Table 5: Comparison between SatComm&Broad and Industrial research council

Output combinations	% of efficient DMU*	% of efficient SatComm&Broad DMU(year)
All factors	31.3% (10/32)	57.1% ('02, '03, '05, '06)
Patent, royalty	9.4% (3/32)	14.3% ('06)
Royalty, tech. transfer	12.5% (4/32)	42.9% ('02, '05, '06)
All factors but paper	18.8% (6/32)	42.9% ('02, '05, '06)

(\* parenthesis denotes number of efficient DMUs over Total DMUs)

Finally, R&D outcomes from SatComm&Broad and all the councils are to be compared. The results are shown in Table 6. Since there is no royalty factor in fundamental research council, all the combinations except the royalty factor are to be compared.

Table 6: Comparison between SatComm&Broad and all the councils

Output combinations	% of efficient DMU*	% of efficient SatComm&Broad DMU(year)
All factors but royalty	16.0% (13/81)	42.9% ('02, '05, '06)
Patent, paper	12.3% (10/81)	14.3% ('06)
Paper, tech. transfer	11.1% (9/81)	14.3% ('02)
Patent, tech. transfer	6.2% (5/81)	42.9% ('02, '05, '06)

(\* parenthesis denotes number of efficient DMUs over Total DMUs)

With all the factors except royalty, SatComm&Broad R&D gains three most efficient

DMUs('02, '05, and '06) among 81 DMUs while 7 DMUs from fundamental council, 1 DMU from public council, and 2 DMUs from industrial council are turned out to be most efficient. This result is quite encouraging to SatComm&Broad area. Even with the paper factor considered, one DMU from SatComm&Broad R&D are selected as one of the most efficient DMUs. Taking into account patent and technology transfer factors, DMUs from the industrial council are getting into higher efficient groups, while three DMUs ('02, '05, '06) from SatComm&Broad R&D attain highest efficiency.

### 5. Results

Comparisons within SatComm&Broad R&Ds under the various combinations of the output factors show that the outcomes in 2000, 2003, 2006 are most efficient along the whole output combinations. When comparing R&D outcomes from SatComm&Broad and fundamental research council, SatComm&Broad efficiencies under the patent and paper output combinations are placed above the average performance. Considering R&D objectives of SatComm&Broad and public research council are in common, higher efficiency of SatComm&Broad R&D activities deserves to be praised. It is also noteworthy that with patent and royalty factors only, SatComm&Broad R&D activities in 2006 gain most efficiency compared to other industrial council. Finally, with all the factors except royalty, SatComm&Broad R&D gains three most efficient DMUs('02, '05, and '06) among 81 DMUs while 7 DMUs from fundamental council, 1 DMU from public council, and 2 DMUs from industrial council are selected as most efficient. These results are quite encouraging to SatComm&Broad R&D arena.

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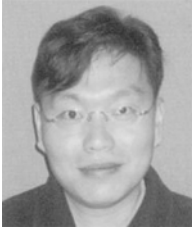


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