

A Branch and Bound Algorithm for Two-Stage Hybrid Flow Shop Scheduling : Minimizing the Number of Tardy Jobs

Hyun-Seon Choi · Dong-Ho Lee[†]

Department of Industrial Engineering, Hanyang University, Seoul 133-791, Korea

2 단계 혼합흐름공정에서 납기 지연 작업수의 최소화를 위한 분지한계 알고리즘

최현선 · 이동호

한양대학교 산업공학과

This paper considers a two-stage hybrid flow shop scheduling problem for the objective of minimizing the number of tardy jobs. Each job is processed through the two production stages in series, each of which has multiple identical parallel machines. The problem is to determine the allocation and sequence of jobs at each stage. A branch and bound algorithm that gives the optimal solutions is suggested that incorporates the methods to obtain the lower and upper bounds. Dominance properties are also suggested to reduce the search space. To show the performance of the algorithm, computational experiments are done on randomly generated problems, and the results are reported.

Keywords: Two-stage hybrid flow shop, scheduling, number of tardy jobs, branch and bound

1. Introduction

A hybrid flow shop, alternatively called a flow shop with multiple processors, is an extended system of the ordinary flow shop. The hybrid flow shop consists of two or more production stages in series, but there exist one or more parallel machines at each stage. The parallel machines are added to each stage of the flow shop for the objective of increasing productivity and/or flexibility. That is, it is natural to increase the system capacity by adding machines at a certain production stage (Gupta, 1988). The flow of jobs is basically

unidirectional through the serial production stages, and each job can be processed by one of the parallel machines at each stage. There may be finite buffers to decouple consecutive production stages. Also, a certain amount of setup time may be required when changing the product type at each machine.

This paper considers hybrid flow shop scheduling which is the problem of allocating jobs to parallel machines at each stage and sequencing the jobs allocated to each machine. Note that the two decision variables are those of parallel machine scheduling and flow shop scheduling. Hybrid flow shops are commonly found in the industries (Huang and

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[†] Corresponding author: Dong-Ho Lee, Department of Industrial Engineering, Hanyang University, Sungdong-gu, Seoul 133-791, Korea, Tel : +82-2-2220-0475, Fax: +82-2-2296-0471, E-mail : leman@hanyang.ac.kr

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Li, 1998). For example, they can be found in the electronics industry such as printed circuit board manufacturing, semiconductor manufacturing, and lead frame manufacturing (Lee and Kim, 2004, Linn and Zhang, 1999). Also, a number of traditional industries, such as food, chemical and steel, have various types of hybrid flow shops (Tsubone *et al.*, 1996).

The research articles on hybrid flow shop scheduling can be classified using the performance measures used, i.e., those without due-date such as makespan and total flow time and those with due-date such as maximum tardiness, number of tardy jobs and mean tardiness. (See Linn and Zhang, 1999 for a literature review.) Gupta and Tunc (1991) consider the problem with the objective of minimizing makespan and suggest heuristic algorithms. Other heuristics for minimizing makespan are suggested by Lee and Vairaktarakis (1994), Chen (1995) and Lee and Park (1999) that consider two-stage hybrid flow shop. Fouad *et al.* (1998) consider a three-stage hybrid flow shop scheduling problem occurred in the woodworking industry and suggest heuristic algorithms. Brah and Hunsucker (1991) suggest branch and bound algorithms that minimize makespan, and later, their lower bounds were improved by Moursli and Pochet (2000). Also, Azizoglu *et al.* (2001) consider the problem with the objective of minimizing total flow time and suggest a branch and bound algorithm.

Several research articles consider due-date based measures. Guinet and Solomon (1996) suggest the list scheduling algorithms for multi-stage hybrid flow shop scheduling with the objective of minimizing maximum tardiness. Here, the list scheduling algorithms list the jobs in some order using a priority rule and assigns them to the machines according to this order. Gupta and Tunc (1998) consider the two-stage hybrid flow shop scheduling with the objective of minimizing the number of tardy jobs and suggest several heuristic algorithms. Here, a tardy job is defined as the job whose completion time is greater than its due date. Recently, Lee and Kim (2004) considered a two-stage hybrid flow shop with parallel machines only at the first stage and suggested a branch and bound algorithm that minimizes total tardiness. Later, Lee *et al.* (2004) extended their research to multi-stage hybrid flow shop and suggested a bottleneck-focused heuristic for the

objective of minimizing total tardiness. In this heuristic, a schedule for the bottleneck stage is first constructed and then the schedules for the other stages are constructed based on that for the bottleneck.

This paper focuses on a scheduling problem in two-stage hybrid flow shops with the objective of minimizing the number of tardy jobs. The objective considered in this paper is important in many cases since the cost penalty incurred by a tardy job does not depend on how late it is, but the fact that it is late. For example, a late job may cause a customer to switch to another supplier, especially in the just-in-time production environment (Ho and Chang, 1995). As noted in the previous research articles, the problem considered in this paper is an NP-hard problem. This can be easily seen from the fact that the parallel machine scheduling problem that minimizes the number of tardy jobs is NP-hard (Garey and Johnson, 1979). As stated earlier, the objective of minimizing the number of tardy jobs is dealt with by Gupta and Tunc (1998) that considers a two-stage hybrid flow shop with only one machine at the first stage. Unlike this, we focus on general two-stage hybrid flow shops in which two or more machines exist at each stage. In addition, we suggest a branch and bound algorithm that gives optimal solutions. The methods to obtain the lower and upper bounds are suggested and also dominance properties are derived to reduce the solution space. To show the performance of the algorithm, computational experiments are performed on randomly generated problems, and the results are reported.

This paper is organized as follows. In the next section, the problem considered here is described in more detail with a mathematical formulation. The branch and bound algorithm is presented in Section 3, and the results of computational test are reported in Section 4. Finally, Section 5 concludes the paper with a short summary and discussions on possible extensions.

2. Problem Description

Before describing the problem considered in this paper, we present the structure of the two-stage hybrid flow shop. As stated earlier, the two-stage

hybrid flow shop consists of two serial stages, alternatively called workstations in the literature, but there exist one or more identical parallel machines at each stage. In Figure 1, M_k denotes the number of machines at stage k , $k = 1, 2$. Each job consists of two operations, i.e., the first (second) one is processed on one of the parallel machines at the first (second) stage. Here, the operations are processed sequentially, without overlapping between stages.

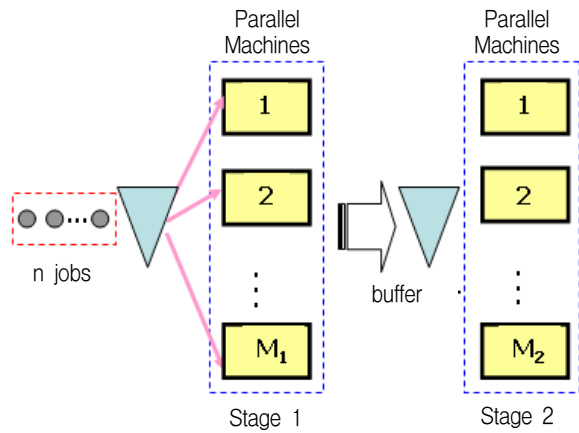


Figure 1. Two-stage hybrid flow shop : a schematic view

As stated earlier, there are two types of decision variables in the two-stage hybrid flow shop scheduling problem considered in this paper. They are; (a) allocating jobs to the parallel machines at each stage and (b) sequencing the jobs allocated to each machine. The objective is to minimize the number of tardy jobs, i.e.,

$$\text{minimize } \sum_{i=1}^n \delta(T_i),$$

where $T_i = \max\{0, C_i - d_i\}$ and $\delta(a) = 1$ if $a > 0$, and 0 otherwise. Here, C_i and d_i denote the completion time and the due date of job i , respectively. Note that the completion times of jobs depend on the two decision variables, allocation and sequencing, and the problem considered here is to determine them for the objective of minimizing the number of tardy jobs in the general two-stage hybrid flow shop.

This paper considers a static and deterministic scheduling problem. That is, all jobs are ready for processing at time zero, i.e., zero ready time, and job descriptors such as processing times and due dates are deterministic and given in advance. It is

assumed that the parallel machines at each stage are identical and hence processing time of an operation at each stage is the same for each of the machines at that stage. Other assumptions made in the problem considered here are : (a) no job can be split or pre-empted; (b) each machine can process only one job at a time and each job can be processed on one machine; (c) machine breakdowns are not considered; and (d) the buffer capacity between the two stages is infinite.

The hybrid flow shop scheduling problem considered in this paper can be formulated as an integer programming model. First, the notations used are summarized below.

Parameters

- M_k number of identical machines at stage k , $k = 1, 2$
- d_i due date of job i , $i = 1, \dots, N$
- p_{ik} processing time of job i at stage k
- V large number

Decision variables

- $x_{ijmk} = 1$ if job j is processed directly after job i on machine m at stage k , and 0 otherwise ($x_{0jmk} = 1$ if job j is the first job to be processed on machine m at stage k and $x_{i0mk} = 1$ if job i is the last job to be processed on machine m in stage k .)
- c_{ik} completion time of job i at stage k

Now, the integer programming model, modified from that of Guinet and Solomon (1996), is given as follows.

$$\text{Minimize } \sum_{i=1}^N \delta(T_i)$$

subject to

$$\sum_{m=1}^{M_k} \sum_{i=0}^N x_{ijmk} = 1 \quad \text{for all } j, k \text{ and } i \neq j \quad (1)$$

$$\sum_{i=0}^N x_{0ijmk} = 1 \quad \text{for all } m \text{ and } k \quad (2)$$

$$\sum_{\substack{i=0 \\ i \neq h}}^N x_{ihmk} - \sum_{\substack{i=0 \\ i \neq h}}^N x_{h,jmk} = 0 \quad \text{for all } h, m \text{ and } k \quad (3)$$

$$c_{jk} \geq c_{ik} + p_{jk} + \left(\sum_{m=1}^{M_k} x_{ijmk} - 1 \right) \cdot V \quad \text{for all } j, k \text{ and } i$$

$$i = 0, \dots, N \tag{4}$$

$$c_{jk} \geq c_{j,k-1} + p_{jk} \quad \text{for all } j \text{ and } k \tag{5}$$

$$T_i = \max(0, c_{i2} - d_i) \quad \text{for all } i \tag{6}$$

$$\delta(T_i) = 1 \text{ if } T_i > 0 \text{ and } 0 \text{ otherwise for all } i \tag{7}$$

$$x_{ijmk} \in \{0, 1\} \text{ for all } i, j, k \text{ and } m \tag{8}$$

$$c_{jk} \geq 0 \quad \text{for all } j \text{ and } k \tag{9}$$

$$c_{j0} = 0 \quad \text{for all } j \text{ and } c_{01} = 0 \tag{10}$$

The objective function denotes minimizing the number of tardy jobs, where the tardiness of each job is specified in constraint (6). Constraint (1) ensures that each job is processed once and once only at each stage. Constraint (2) specifies that each machine must be assigned to one job at most. Note that $x_{0mk} = 1$ if job j is the first job to be processed on machine m at stage k . Similarly, $x_{i0mk} = 1$ if job i is the last job to be processed on machine m in stage k . Constraints (3) ensure that each job has a predecessor and a successor on its machine. The job completion time at each machine is represented by constraints (4) and (5). In other words, constraint (4) implies that if job j is processed directly after job i on machine m at stage k , the completion time of job j at stage k is larger than or equal to the sum of the completion time of job i at stage k and the processing time of job j at stage k . Also, constraint (5) implies that the completion time of job j at stage k is larger than or equal to the sum of the completion time of job j at stage $k-1$ and the processing time of job j at stage k . Constraints (7) specify the number of tardy jobs. Finally, the other constraints (8), (9) and constraints (10) are the conditions on the decision variables.

3. Branch and Bound Algorithm

This section presents the branch and bound (B&B) algorithm suggested in this paper. First, we present the branching scheme that generates all possible schedules. Then, the methods to obtain the lower and upper bounds are suggested. As in the ordinary B&B algorithm, each node of the B&B tree can be deleted from further consideration (fathomed) if the lower bound at the node is great-

er than or equal to the incumbent solution value, i.e., the smallest upper bound of all nodes obtained so far. Finally, the dominance properties are suggested to reduce the search space.

3.1 Branching

To generate all possible solutions, we adopt the idea of Azizoglu *et al.* (2001) that consider the problem with minimizing total flow time. The entire B&B tree consists of two subtrees in series, each of which represents $N!$ orderings of jobs at each stage of the hybrid flow shop. In the first subtree, N nodes are branched from the root node (level 1), $N-1$ nodes from each node at the second level, and so on. Also, the second subtree starts from each of the leaf nodes of the first subtree. That is, N nodes are branched at level $N+1$, $N-1$ nodes at the level $N+2$, and so on. In this way, we can generate $(N!)^2$ orderings of jobs.

Each node of the first (second) subtree corresponds to a partial schedule at the first (second) stage. More specifically, at each node, a set of jobs can be specified by going back on the path from that node toward the root node, and each of these jobs are allocated and sequenced to the earlier available machine in sequence. In this way, we can generate all possible allocation and sequence at each stage of the hybrid flow shop since we consider the regular measure of performance. See Azizoglu *et al.* (2001) for more details on how the

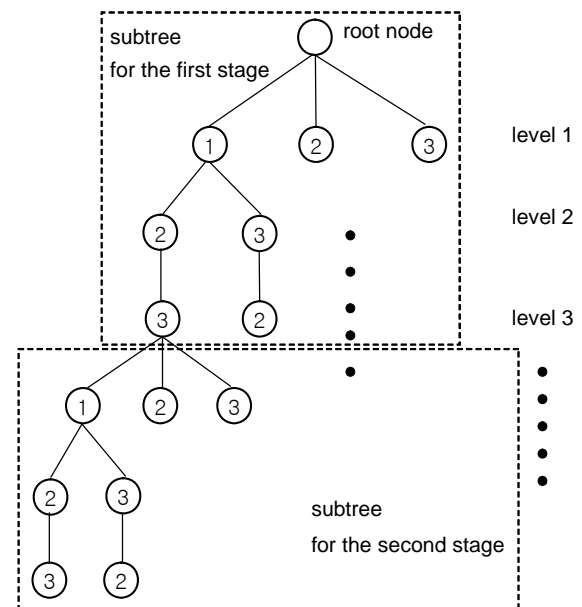


Figure 2. Branch and bound tree: example

B&B tree explained here can generate all feasible schedules. <Figure 2> shows an example of the B&B tree for a problem with 3 jobs. It can be seen from the figure that this method determines the job schedule from the first to the second stage.

For node selection (or branching), the depth-first rule is used in this study. In this rule, if the current node is not fathomed, the next node to be considered is one of its child node, i.e., the node with the smallest index.

3.2 Bounding

3.2.1 Obtaining the lower bound

The lower bound suggested in this paper is computed at each node of the B&B tree. As stated earlier, each node of the B&B tree corresponds to a partial schedule and the lower bound is computed by estimating the smallest (and also infeasible) completion time of each job at the second stage. To do this, we use the partial schedule and the jobs not included in the partial schedule. Let PS_l denote the set of jobs included in the partial schedule at node l .

Two cases are considered in the computation of the lower bound.

Case 1: When the current node l is at the first subtree

In this case, the lower bound at node l is calculated by

$$NT_1 + NT_2,$$

where NT_1 is the number of tardy jobs calculated for those in the partial schedule PS_l and NT_2 is the number of tardy jobs derived from those not in PS_l .

First, NT_1 is calculated by estimating the smallest (but infeasible) completion time of each job in PS_l at the second stage. That is, the smallest completion time of each job can be set as

$$c_{i2} = \begin{cases} c_{i1} + p_{i2} & \text{if } c_{i1} < \varphi_T \\ \varphi_T + p_{i2} & \text{otherwise,} \end{cases}$$

where φ_T is the ready time of the earliest available machine at the second stage and c_{ik} , as defined earlier, is the completion time of job i at stage k . Here, the earliest available machine at the second stage implies the one with the smallest completion

time of the last scheduled job among those in PS_l . Note that the smallest completion time of a job given above is always smaller than the completion time of that job in the optimal schedule. This is because the delay times are ignored when calculating NT_1 . Then, the number of tardy jobs NT_1 can be calculated by comparing the smallest completion time and due date of each job in PS_l . That is,

$$NT_1 = \sum_{i \in PS_l} \delta(T_i),$$

where $T_i = \max\{0, c_{i2} - d_i\}$ for $i \in PS_l$.

Second, NT_2 is calculated by aggregating the two-stage hybrid flow shop scheduling problem into the single machine problem that minimizes the number of tardy jobs. In this method, the processing time of job $i \notin PS_l$ at the second stage is modified as

$$p'_{i2} = p_{i2} / M_2,$$

i.e., job splitting is allowed, and the corresponding single machine scheduling problem is solved using the optimal algorithm of Moore (1968). Then, NT_2 is set to the number of tardy jobs obtained from the single machine problem. That is,

$$NT_2 = \sum_{i \notin PS_l} \delta(T_i),$$

where $T_i = \max\{0, c_i - d_i\}$ for $i \notin PS_l$. Note that c_i is the completion time of job i obtained by the algorithm of Moore (1968). Note that NT_2 is a valid lower bound for the jobs not in PS_l since it is assumed that each unscheduled job is completed at the first stage before its release time at the second stage. Also, the single machine scheduling problem is solved using the modified processing time, i.e., processing time divided by the number of parallel machines at the second stage.

Case 2: When the current node l is at the second subtree

Like the method of case 1, the lower bound in this case is calculated by

$$NT_1 + NT_2.$$

Here, NT_1 is calculated using the method of the first case, i.e., estimating the smallest (but infeasible) completion time of each job at the second

stage. More formally,

$$NT_1 = \sum_{i \in PS_i} \delta(T_i),$$

where $T_i = \max\{0, c_{i2} - d_i\}$ for $i \in PS_i$. Here, c_{i2} is the completion time of job i at the second stage and can be obtained directly from the partial schedule. On the other hand, NT_2 for $i \notin PS_i$ is calculated by estimating the completion time as

$$c_{i2} = c_{i1} + p_{i2}.$$

Note that in this case, the waiting time of unscheduled jobs at the second stage, i.e., $\max\{0, c_{i1} - \phi_T\}$, is ignored. Therefore, NT_2 is a valid lower bound for the jobs not in PS_i .

3.2.2 Obtaining the upper bound

The initial upper bound, i.e., an initial feasible solution value, at the root node of the B&B tree is obtained using the list scheduling approach. As stated earlier, the list scheduling method lists the jobs in some order using a priority rule and assigns them to the machines according to this order. In this paper, we use two priority rules, EDD (earliest due date) and MST (minimum slack time).

The EDD rule is used after modifying the due date of each job as

$$d_i' = d_i - p_{i2}.$$

Then, the jobs are ordered in the non-decreasing order of d_i' , and they are allocated to machines according to this order. Note that each job is allocated to the earliest available machine as in the branching scheme explained earlier. Also, the MST rule is the same as the EDD rule except that the jobs are ordered according to the non-decreasing order of slack time. Here, the slack time is defined as

$$d_i - (p_{i1} + p_{i2}).$$

Now, the initial upper bound is set to the minimum of those obtained by the two rules and updated whenever a better (feasible) solution is obtained at each leaf node of the B&B tree.

3.3 Dominance properties

To reduce the search space of our B&B algorithm, two properties are derived in this paper. The first property, which is given below and its proof is

omitted here since it is given in Azizoglu and Kirca (1998), specifies the condition that a job should be positioned last at the first stage of the hybrid flow shop. That is, a job satisfying the condition of proposition 1 is never tardy in any positions and hence can be sequenced last.

Proposition 1. There exists an optimal schedule in which job w is processed at the last position on any one of the machines at the first stage if

$$d_w' \geq \frac{1}{M_1} \left\{ \sum_{i=1}^n p_{i1} + (M_1 - 1) \max_i \{p_{i1}\} \right\},$$

where $d_w' = d_w - p_{w2}$.

The second property specifies the condition that partial schedule σi is dominated by σj , where σi is the partial schedule obtained by appending job i (not in σ) to the end of partial schedule σ . From this property, we can see that job i should be positioned last at the first stage of the hybrid flow shop.

Proposition 2. For any partial schedule σ at the first stage, σi is dominated by σj if

$$p_{i1} > p_{j1} \text{ and } \phi_T + p_{i1} + p_{i2} > d_i,$$

where i and j denote indices for the (unscheduled) jobs not in partial schedule σ and ϕ_T is the ready time of the earliest available machine corresponding to the partial schedule σ .

Proof. Let $c(\sigma j)_1$ denote the completion time of job j of partial schedule σj at the first stage. Two cases can be considered.

Case 1: $c(\sigma j)_1 + p_{j2} > d_j$

In this case, jobs i and j are both tardy jobs at the first stage since $\phi_T + p_{i1} + p_{i2} > d_i$ and $c(\sigma j)_1 + p_{j2} > d_j$. Hence, the number of tardy jobs of partial schedule σi is the same as that of σj .

Case 2: $c(\sigma j)_1 + p_{j2} \leq d_j$

In this case, job j may not be a tardy job and hence it is better to position job i to the last position since $p_{i1} > p_{j1}$. In other words, the unscheduled jobs can be moved earlier, which results that the number of tardy jobs of partial schedule σj is less than or equal to that of σi .

Therefore, the number of tardy jobs for partial schedule σ_j is less than that of σ_i . This completes the proof. ■

4. Computational Experiments

To show the performance of the B&B algorithm suggested in this paper, computational tests were done on randomly generated test problems, and the results are reported in this section. The algorithm was tested with respect to two performance measures. They are the number of problems that the B&B algorithm gave the optimal solutions within 5000 seconds and CPU seconds. Here, the time limit was set because the B&B algorithm may not give the optimal solutions for large-sized test problems. The algorithm was coded in C++ and the test was performed on a workstation with an Intel Xeon processor operating at 3.20 GHz clock speed.

For the test, 960 problems were generated randomly, i.e., 10 problems for each of 96 combinations of the number of machines (1, 2, 3 and 4 at the first stage and 2, 3 and 4 at the second stage), four levels of the number of jobs (10, 12, 14 and 15), and two levels of the due date tightness (loose, tight). The processing times were generated from $DU(10, 40)$, where $DU(a, b)$ is the discrete uniform distribution with range $[a, b]$. Due dates were generated using the method of Gupta (1998). That is, they were generated from $DU(p\alpha, p\beta)$, where α and β ($\beta > \alpha$) were set to 0.6 (0.2) and 0.8 (0.4) for the case of loose (tight) due dates and p was set as

$$p = \left\{ \sum_{i=1}^N p_{i1}/M_1 + \sum_{i=1}^N p_{i2}/M_2 + (N-1) \max \left[\sum_{i=1}^N p_{i1}/M_1, \sum_{i=1}^N p_{i2}/M_2 \right] \right\} / N.$$

Test results are summarized in <Table 1> that shows the number of problems that the B&B algorithm gave the optimal solutions within 5000 seconds and average CPU seconds (in parenthesis). It can be seen from the table that the B&B algorithm gives the optimal solutions for most test problems. In fact, the B&B algorithm gave the optimal solutions up to the problems with 14 jobs for loose due dates and 12 jobs for tight due dates. Also, we can see that the number of machines at each

stage plays an important role in the problem complexity. That is, the test problems having relatively large number of machines at the first stage were easier to solve since Proposition 2 considers the parallel machines at the first stage. Also, the computation times for the problems with loose due dates are smaller than those for the problems with tight due dates. However, the computation times of both cases increase significantly when the number of jobs increases due to the inherent complexity of the problem.

Table 1. Performance of the algorithm
(a) Cases of loose due dates

Number of machines at each stage		Number of jobs			
		10	12	14	15
M ₁ = 1	M ₂ = 2	10(0.5)*	10(8.4)	10(105.3)	9(2269.4)
	M ₂ = 3	10(0.3)	10(10.6)	10(253.1)	10(1006.9)
	M ₂ = 4	10(0.4)	10(14.1)	10(193.7)	9(3014.8)
M ₁ = 2	M ₂ = 2	10(0.3)	10(5.3)	10(85.2)	10(956.4)
	M ₂ = 3	10(0.2)	10(16.2)	10(140.9)	10(1009.1)
	M ₂ = 4	10(0.4)	10(7.4)	10(78.6)	10(2983.4)
M ₁ = 3	M ₂ = 2	10(0.2)	10(6.6)	10(133.5)	10(1096.4)
	M ₂ = 3	10(0.5)	10(8.4)	10(91.0)	10(3089.3)
	M ₂ = 4	10(0.3)	10(18.3)	10(156.2)	10(2040.6)
M ₁ = 4	M ₂ = 2	10(0.2)	10(8.2)	10(163.1)	10(563.4)
	M ₂ = 3	10(0.3)	10(3.2)	10(289.4)	10(1902.3)
	M ₂ = 4	10(0.2)	10(5.1)	10(170.4)	10(2634.5)

* number of problems that the B&B algorithm gave the optimal solutions out of 10 problems and CPU seconds (in parenthesis)

(b) Cases of tight due dates

Number of machines at each stage		Number of jobs			
		10	12	14	15
M ₁ = 1	M ₂ = 2	10(2.8)	10(12.3)	10(585.3)	8(2625.3)
	M ₂ = 3	10(1.2)	10(10.6)	10(725.3)	8(3025.1)
	M ₂ = 4	10(1.1)	10(15.7)	9(663.4)	7(1005.6)
M ₁ = 2	M ₂ = 2	10(0.5)	10(6.3)	10(383.3)	9(2006.4)
	M ₂ = 3	10(0.9)	10(15.8)	10(425.6)	10(3523.2)
	M ₂ = 4	10(0.7)	10(13.8)	10(528.9)	9(4019.3)
M ₁ = 3	M ₂ = 2	10(0.6)	10(9.5)	10(631.5)	10(1263.4)
	M ₂ = 3	10(2.0)	10(3.1)	10(226.4)	10(1991.6)
	M ₂ = 4	10(1.5)	10(15.3)	10(341.6)	9(2536.1)
M ₁ = 4	M ₂ = 2	10(0.9)	10(6.9)	10(163.8)	10(1094.2)
	M ₂ = 3	10(1.6)	10(17.5)	10(512.3)	10(1697.2)
	M ₂ = 4	10(1.3)	10(8.6)	10(226.7)	10(2463.8)

See the footnotes of (a).

5. Concluding Remarks

The paper considered a two-stage hybrid flow shop scheduling problem for the objective of minimizing the number of tardy jobs. Unlike the previous research, we focused on general two-stage hybrid flow shops in which two or more machines exist at both stages and suggested a branch and bound algorithm that gives optimal solutions. The methods to calculate lower and upper bounds are suggested, and two properties that characterize the optimal solutions were also derived to reduce the search space. Test results of computational experiments showed that the B&B algorithm suggested in this paper gave the optimal solutions for moderate-sized test problems within a reasonable amount of computation time.

This research can be extended in several directions. First, it is needed to develop more efficient algorithms to solve practical-sized problems. To do this, it may be necessary to develop heuristic algorithms rather than the optimal algorithm. Second, it is worth to consider the problem in which the buffer size between the two stages is finite. Also, to make the research more practical, the problem should be extended to the systems with more than two stages. In this case, the simulation study, together with dispatching rules, may be more applicable. Finally, the hybrid flow shops with uniform or unrelated parallel machines at each stage can be a practical extension.

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