Considerations in Unit Cost Factor Development for Nuclear Power Plant **Decommissioning Project**

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1. Introduction

The accurate cost estimate is one of the basic elements for the successful execution of the projects. Following the permanent shutdown of Kori Nuclear Power Plant unit 1, touched in June 2017, the decommissioning work is emerging as one of the hottest social issues. In preparation for it, this paper surveys the concept of Unit Cost Factor (UCF) and its application example in foreign decommissioning cases. Finally this paper suggests the key points to be considered during the development of UCFs for the domestic decommissioning projects.

2. Main Discussion

2.1 Concept of UCF

The UCF method is widely used in cost estimating to simplify the estimation for a large number of plant inventory items (pipe, valves, pumps, tanks, etc). UCFs are developed in terms of hours of the mixed labor crew to perform an activity (such as removal) per unit of measure (such as each, ton, m², etc). Then, with the given hourly rates of the crew and equipment, the total cost for the unit of measure can be estimated [1].

2.2 Examples of UCFs in domestic general construction projects

In domestic construction projects, UCFs are referred to as "Ilwidaega" and the formalized tables with detailed input of the required material, laborers, their quantities and prices are referred to as "Ilwidaegapyo" as shown in Table 1.

Table 1. Example of UCF in domestic construction projects

Item		Spec.	Unit	Quantity	Unit Price	Amount
1. Materials	Ziin Interior Film	FW Grade	m ²	1.1	15,000	16,500
	sub-total					16,500
2. Subsidiary Materials	Primer	PM02	kg	0.08	20,000	1,600
	Thinner	Samwha A-7	kg	0.16	7,000	1,120
	Putty	Poly Putty	kg	0.08	5,000	400
	sub-total					3,120
3. Laborer	Helper	Priming	MD	0.07	80,000	5,600
	Handyman	Cutting	MD	0.07	100,000	7,000
	Technician	Filming	MD	0.07	130,000	9,100
	sub-total					21,700
Total						41,320

2.3 Examples of UCFs in foreign decommissioning projects

In the decommissioning cost analyses for the nuclear power plants in United States, about 150 UCFs have been used. The report lists those UCFs as extracted in Table 2 and describes the detailed elements of a sample UCF as shown in Table 3.[2] The sample UCF of "Removal of Contaminated Heat Exchanger smaller than 3,000 lbs" presents 6 subactivities, their duration, work difficulty factors, required laborers, equipment and consumables for the unit measure of the work.

Table 2. UCF List (part) used in US decommissioning cost analysis

Unit Cost Factor	Cost/Unit (\$)
Removal of Contaminated Pump Moter, 300-1000 pound	738.15
Removal of Contaminated Pump Moter, 1000-10,000 pound	2,374.95
Removal of Contaminated Pump Moter, > 10,000pound	5,364.75
Removal of Contaminated Heat Exchanger < 3000 pound	3,414.57
Removal of Contaminated Heat Exchanger > 3000 pound	9,912.93

Table 3. Detailed Elements of a UCF used in US decommissioning cost analysis [2]

Example: Unit Factor for I	Removal of C		cut Enterminger	1000 1000	
1. SCOPE					
Heat exchangers weighing < small hoist. They will be d exchanger will be sent to the	isconnected	from the inlet			
2. CALCULATIONS					
Activity Description Critical I					
Install contamination control	s, remove ins	ulation and m	ount pipe cutters	60	
Disconnect inlet and outlet li				60	
Rig for removal				30	
Unbolt from mounts Remove contamination contro	de			30 15	
Remove heat exchanger, wrap		nd send to pacl	king area	60	
Critical Duration				255	
Work Adjustments (Work Di	ficulty Facto	ors)			
+ Respiratory Protection (25% of Critical Duration)					
+ Radiation/ALARA (20% of		tion)		_ <u>51</u> 370	
Adjusted Work Duration	on			370	
+ Protective Clothing (30% of Adjusted Work Duration) Productive Work Duration					
+ Work break adjustment (8 Total Work Duration	.33 % of Proc	luctive Work D	uration)	40 521	
*** Total Work 3. LABOR REQUIRED	: Duration =	521 minutes or	8.683 hours ***		
	: Duration =	521 minutes or Duration (hours)	8.683 hours *** Rate (8/hr)	Cost	
3. LABOR REQUIRED Crew	Number	Duration (hours)	Rate (\$/hr)		
3. LABOR REQUIRED Crew Laborers	Number	Duration (hours) 8.683	Rate (\$/hr) \$47.52	\$1,237.8	
3. LABOR REQUIRED Crew	Number	Duration (hours)	Rate (\$/hr)	\$1,237.8 \$1,068.8	
3. LABOR REQUIRED Crew Laborers Craftsmen Foreman General Foreman	Number 3.00 2.00 1.00 0.25	Duration (hours) 8,683 8,683 8,683 8,683	Rate (\$/hr) \$47.52 \$61.55 \$65.29 \$68.99	\$1,237.8 \$1,068.8 \$566.9 \$149.7	
3. LABOR REQUIRED Crew Laborers Craftsmen Foreman General Foreman Fire Watch	Number 3.00 2.00 1.00 0.25 0.05	Duration (hours) 8.683 8.683 8.683 8.683	Rate (\$/hr) \$47.52 \$61.55 \$65.29 \$68.99 \$47.52	\$1,237.8 \$1,068.8 \$566.9 \$149.7 \$20.6	
3. LABOR REQUIRED Crew Laborers Craftsmen Foreman General Foreman	Number 3.00 2.00 1.00 0.25	Duration (hours) 8,683 8,683 8,683 8,683	Rate (\$/hr) \$47.52 \$61.55 \$65.29 \$68.99	\$1,237.8 \$1,068.8 \$566.9 \$149.7 \$20.6 \$317.5	
3. LABOR REQUIRED Crew Laborers Craftsmen Foreman Foreman Fire Watch Health Physics Technician Total labor cost	Number 3.00 2.00 1.00 0.25 0.05 1.00	Duration (hours) 8.683 8.683 8.683 8.683 8.683 8.683	Rate (\$/hr) \$47.52 \$61.55 \$65.29 \$68.99 \$47.52	\$1,237.8 \$1,068.8 \$566.9 \$149.7 \$20.6 \$317.5	
3. LABOR REQUIRED Crew Laborers Craftsmen Foreman General Foreman Fire Watch Health Physics Technician Total labor cost	Number 3.00 2.00 1.00 0.25 0.05 1.00	Duration (hours) 8.683 8.683 8.683 8.683 8.683 8.683	Rate (\$/hr) \$47.52 \$61.55 \$65.29 \$68.99 \$47.52	\$1,237.8 \$1,068.8 \$566.9 \$149.7 \$20.6 \$317.5	
3. LABOR REQUIRED Crew Laborers Craftsmen Foreman General Foreman Health Physics Technician Total labor cost 4. EQUIPMENT & CONS Equipment Costs	Number 3.00 2.00 1.00 0.25 0.05 1.00 UMABLES	Duration (hours) 8.683 8.683 8.683 8.683 8.683 8.683	Rate (\$/hr) \$47.52 \$61.55 \$65.29 \$68.99 \$47.52	\$1,237.8 \$1,068.8 \$566.9 \$149.7 \$20.6 <u>\$317.5</u> \$3,361.5	
3. LABOR REQUIRED Crew Laborers Craftsmen Foreman General Foreman Fire Watch Health Physics Technician Total labor cost 4. EQUIPMENT & CONS Equipment Costs Consumables/Materials Costs Universal Sorbent 50 @ 86	Number 3.00 2.00 1.00 0.25 0.05 1.00 UMABLES	Duration (hours) 8,683 8,683 8,683 8,683 8,683 8,683	Rate (\$'hr) 847.52 \$61.55 \$65.29 \$68.99 \$47.52 \$36.57	\$1,237.8 \$1,068.8 \$566.9 \$149.7 \$20.6 <u>\$317.5</u> \$3,361.5	
3. LABOR REQUIRED Crew Laborers Craftsmen Foreman Fire Watch Tree Watch Total labor cost 4. EQUIPMENT & CONS Equipment Costs Consumables/Materials Costs Universal Sorbent 50 @ 8C Tarpaulins (cd) resistant/8f	Number 3.00 2.00 1.00 0.25 0.05 1.00 UMABLES	Duration (hours) 8.683 8.683 8.683 8.683 8.683 8.683 8.083	Rate (\$'hr) 847.52 \$61.55 \$65.29 \$68.99 \$47.52 \$36.57	\$1,237.8 \$1,068.8 \$566.9 \$149.7 \$20.6 \$317.5 \$3,361.5	
3. LABOR REQUIRED Crew Laborers Craftsmen Foreman General Foreman Fire Watch Health Physics Technician Total labor cost 4. EQUIPMENT & CONS Equipment Costs Consumables/Materials Costs Universal Sorbent 50 @ 86	Number 3.00 2.00 1.00 0.25 0.05 1.00 UMABLES	Duration (hours) 8.683 8.683 8.683 8.683 8.683 8.683 8.083	Rate (\$'hr) 847.52 \$61.55 \$65.29 \$68.99 \$47.52 \$36.57	\$1,237.8 \$1,068.8 \$566.9 \$149.7 \$20.6 \$317.5 \$3,361.5	
3. LABOR REQUIRED Crew Laborers Craftsmen General Foreman Fire Watch Health Physics Technician Total labor cost 4. EQUIPMENT & CONS Equipment Costs Consumables/Materials Costs Universal Sorbent 50 @ 8C Tarpaulins (oil resistant) Gas torch consumables 14 Subtotal cost of equipment a	Number 3.00 2.00 1.00 0.25 0.05 1.00 UMABLES 1.43 sq ft (1) re retardant i 9 88.19/hr did materials	Duration (hours) 8.683 8.683 8.683 8.683 8.683 8.683 8.683	Rate (%hr) 847.62 841.65 861.95 868.99 847.62 847.62	\$1,237.8 \$1,068.8 \$566.9 \$149.7 \$20.6 \$317.5 \$3,361.5 none \$21.50 \$16.00 \$ 8.19	
3. LABOR REQUIRED Crew Laborers Craftsmen Foreman General Foreman Health Physics Technician Total labor cost 4. EQUIPMENT & CONS Equipment Costs Consumables/Materials Costs Universal Sorbent 50 @ 8 C Tarpaulins (oil resistant/fi Gas torch consumables 1 d Subtotal cost of equipment Overhead & sales tax on equi	Number 3.00 2.00 1.00 0.25 0.05 1.00 UMABLES 4.43 sq ft (1) 1.49 kg ft (1) 1.49 kg ft (1) 1.49 kg ft (1) 1.40 kg ft (1) 1.41 kg ft (1) 1.42 kg ft (1) 1.43 kg ft (1) 1.44 kg ft (1) 1.45 kg ft (1) 1.45 kg ft (1) 1.45 kg ft (1) 1.46 kg ft (1) 1.47 kg ft (1) 1.47 kg ft (1) 1.48 kg ft (1) 1.4	Duration (hours) 8.683 8.683 8.683 8.683 8.683 8.683 8.683	Rate (%hr) 847.62 841.65 861.95 868.99 847.62 847.62	\$1,237.8 \$1,068.8 \$566.9 \$149.7 \$20.6 \$317.5 \$3,361.5 none \$21.50 \$16.00 \$ 8.19 \$45.69 \$7.31	
3. LABOR REQUIRED Crew Laborers Craftsmen Foreman General Foreman Health Physics Technician Total labor cost 4. EQUIPMENT & CONS Equipment Costs Consumables/Materials Costs Universal Sorbent 50 @ 8C Tarpaulins (oil resistant/fi Gas torch consumables 1 @ Subtotal cost of equipment Overhead & sales tax on equi	Number 3.00 2.00 1.00 0.25 0.05 1.00 UMABLES 4.43 sq ft (1) 1.49 kg ft (1) 1.49 kg ft (1) 1.49 kg ft (1) 1.40 kg ft (1) 1.41 kg ft (1) 1.42 kg ft (1) 1.43 kg ft (1) 1.44 kg ft (1) 1.45 kg ft (1) 1.45 kg ft (1) 1.45 kg ft (1) 1.46 kg ft (1) 1.47 kg ft (1) 1.47 kg ft (1) 1.48 kg ft (1) 1.4	Duration (hours) 8.683 8.683 8.683 8.683 8.683 8.683 8.683	Rate (%hr) 847.62 841.65 861.95 868.99 847.62 847.62	\$1,237.8 \$1,068.8 \$566.9 \$149.7 \$20.6 \$317.5 \$3,361.5 none \$21.50 \$16.00 \$ 8.19	
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3. LABOR REQUIRED Crew Laborers Crafsmen Foreman General Foreman Fire Watch Health Physics Technician Total labor cost 4. EQUIPMENT & CONS Equipment Costs Consumables/Materials Cost Universal Sorbent 50 @ 8C Tarpaulins (oil resistant)f Gas torch consumables 1 & Subtotal cost of equipment ar Overhead & sales tax on equi Total costs, equipment & mat TOTAL COST: Removal of ce	Number 3.00 2.00 1.00 0.25 0.05 1.00 UMABLES 4.43 sq ft ⁽¹⁾ re retardards *8.19/hr x ⁽¹⁾ d materials pment and n	Duration (hours) 8,683 8,683 8,683 8,683 8,683 8,683 COSTS COSTS	Rate (8thr) 847.62 841.55 861.59 868.99 847.52 836.57	\$1,237.8 \$1,068.8 \$566.9 \$149.7 \$20.6 \$317.5 \$3,361.5 none \$21.50 \$16.00 \$ 8.19 \$45.69 \$7.31 \$53.00	
3. LABOR REQUIRED Crew Laborers Craftsmen Foreman Fire Watch Tree Watch Total labor cost 4. EQUIPMENT & CONS Equipment Costs Consumables/Materials Costs Universal Sorbent 50 @ 8C Tarpaulins (cd) resistant/8f	Number 3.00 2.00 1.00 0.25 0.05 1.00 UMABLES UMABLES **S*.19/hr x ': d materials pment and n erial ontaminated	Duration (hours) 8,683 8,683 8,683 8,683 8,683 8,683 COSTS COSTS	Rate (8thr) 847.62 841.55 861.59 868.99 847.52 836.57	\$1,237.88 \$1,068.88 \$566.9 \$149.77 \$20.6: \$317.5- \$3,361.5' none \$21.50 \$16.00 \$6.19 \$45.60 \$7.31 \$53.00	

2.4 Considerations in UCF Development for domestic decommissioning projects

A systematic and elaborate approach is needed for the UCF development as the domestic nuclear power plant decommissioning task and the cost estimate for it are the critical challenges. The key points to be considered during the UCF development are listed below.

O Review of the UCF Classification

- ➤ Can the existing UCFs cover the whole scope of the decommissioning project?
- > Can the existing UCFs be applied to domestic decommissioning project?
- ➤ Is there any need of adding or re-classifying of the existing UCFs?
- ➤ What about and how to develop the bases and premises of the re-classification of UCFs?

O Review of sub-activities of each UCF

Are the existing sub-activities of each UCF are proper, feasible, applicable, and cost-effective in Korea?

- ➤ If not, what are the alternatives?
- ➤ What are the proper labor crews for each UCF?

O Review of duration of each sub-activity and UCF

- > Collection of and analysis on reference data in US decommissioning cost analyses as many as possible
- > Survey on the existence and productivity rate of domestic standard means of same or similar work type of each sub-activity
- > Study on site characteristics and work difficulty factors for domestic decommissioning site
- > Study of adjustment of existing duration considering the difference between US and domestic labor productivity rates.
- > Set up of our own productivity rate and duration of each sub-activity

O Pilot test program to set up the UCF

- ➤ Pilot test on the specific supposed technics with relevant contractors to survey the feasibility and the productivity
- Acquisition of test equipment, laboratory and contaminated test samples

3. Conclusion

Through the surveys on the existing UCF and its application example in foreign decommissioning cases, this paper suggests the key points to be considered during the development of UCFs for the domestic decommissioning projects

As the accurate cost estimate is critical in preparing the project, it is highly expected to develop the UCFs of our own through the thoughtful and systematic approach by relevant parties [3].

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